# **2012/13 Quarter 1 Key Performance Indicators**

Report Author: Tülay Norton



<b>Division</b> Assistant Chief Exec	Division Assistant Chief Exec - Finance										
PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note				
KPI 01 (CI 27) % of supplier invoices paid within 30 days of receipt by the Council (SI 01b) (Max)	96.38%	98.00%	96.95%	96.00%	96.04%	95.00%	<b>Q1 2012/13 Numerator:</b> 2,446 <b>Denominator:</b> 2,547 = 96.04%. The new, challenging target for 2012/13 was, to all intents and purposes, met in April and June but May's performance lagged. It cannot be attributed to any specific area				
	<b>②</b>	<b>②</b>	<b>②</b>		<b>②</b>		and would appear simply to be a blip thrown up through the need to use a sample for measurement purposes where one or two slipups can have a disproportionate effect on the overall result. To emphasise this, June's performance was back to the standard expected. <b>Note:</b> The data used is based on a sample.				
Division Customer Support & Revenue Services											
PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note				
KPI 03 (SI 06) Percentage of Non-domestic Rates Collected	31.58%	59.68%	89.48%	99.10%	30.36%	30.50%	<b>Q1 2012/13 Numerator:</b> 12,278,262.62 <b>Denominator:</b> 40,442,131.56. Non Domestic rate collection is slightly down on the same period last year, local businesses are continue to suffer in the current economic climate and new empty rate rules are making these debts difficult to collect.				
(BV10) (Max) *			<b>②</b>			30.30 70					
KPI 04 (SI 04) Accuracy of processing - HB/CTB claims (BV79a) (Max)	93.13%	97.30%	98.56%	99.24%	98.87%		<b>Q1 2012/13</b> 1063 claims checked with 12 errors found = 98.87%. The Benefit team are continuing to show a good performance. New staff members are being developed and there are more complex claims now being dealt with. Overall this is a good accuracy figure and a large number of claims are being checked.				
		<b>②</b>	<b>②</b>	<b>O</b>		99.00%					

Division Customer Support & Revenue Services										
PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note			
KPI 05 (CI 04) % of Council Tax collected (BV 9) (Max) *	31.51%	59.27%	87.73%	99.07%	30.66%		<b>Q1 2012/13 Numerator</b> : 14,578,237.99 <b>Denominator</b> : 47,555,497.85 = 30.66% collected. Council Tax collection is slightly down on comparison with the same period last year This reflects the economic climate across the country.			
			<b>②</b>	<b>②</b>	<b>②</b>					
KPI 06 (NI 181) Time taken to process Housing Benefit/Council Tax Benefit new claims and change events. (Min)	10.4	9.3	7.5	5.2	7.4		<b>Q1 2012/13 Numerator</b> : 46784 (New claims taking 8066 days and changes taking 38718 days) <b>Denominator</b> : 6295 (467 new claims processed and 5828 changes of circumstances) = 6295 = 7.43 days.			
		<b>②</b>	<b>Ø</b>			10.0				

### **Division** Human Resources

PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
KPI 07 (CI 05) Average number of sickness days per employee		1 75	<b>Q1 2012/13 Numerator:</b> 570.48 <b>Denominator:</b> 334.5= 1.71 days for the quarter. The figure for the quarter minus long term				
per annum (Min) *							sickness is 1.23 days per member of staff.

### **Division** Housing and Environmental Services

PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
	36	32	30	27	31		<b>Q1 2012/13 Numerator:</b> 798 <b>Denominator:</b> 26 = 30.69 days. Performance below target due to there being an increase (approx. 17%) in the number of major works for the quarter compared to
KPI 08 (HSG15) Re-let times for general needs void properties requiring minor works (days) (Min)			_	<b>⊘</b>		25	last for this then to have an impact on the minor works scheduling. The extended bank holidays also reduced the number of working days available for repairs to be completed. From a Housing Management perspective, there were a number of refusals for specific properties (as many as 5 for one particular property) due to prospective tenants personal circumstances as opposed to the condition of the property.

<b>Division</b> Housing and Environ	Division Housing and Environmental Services										
PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note				
KPI 10 Rent collected as a proportion of rents owed on the HRA (Max)	99.02%	98.96%	101.80%	99.00%	98.78%	98.05%	<b>Q1 2012/13 Numerator:</b> £3,389,532.17 <b>Denominator:</b> £3,431,453.47 (98.78%). The PI is currently on target, collection rate slightly better than expected. Arrears process being				
							monitored and reviewed in preparation for impact of Welfare Reform in April 2013.				

### **Division** Planning and Building Control

PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
KPI 11 (NI 157a) Processing of planning applications: Major		60.00%	<b>Q1 2012/13 Numerator:</b> 1 <b>Denominator:</b> 7 Have not achieved target. Large number of historical majors determined within the quarter. Emerging improvement plan indicates a more project management approach to major planning applications, including streamlining Section 106 Obligations. Still some historical majors				
applications (BV109a) (Max)						00.00 %	in system. Up to now a modest amount of majors submitted, increase in submissions recently, should see quicker turnaround and better performance in Q2, being reflected in Q2 & Q3.
KPI 12 (NI 157b) Processing of planning applications: Minor	86.25%	79.79%	67.03%	69.14%	63.95%	80.00%	<b>Q1 2012/13 Numerator:</b> 55 <b>Denominator:</b> 86 Have not achieved target. As part of work towards Ocella / IDOX transfer work on changes in processes and clearing of backlog have been ongoing. This reduction in backlog of applications has depressed results. This should now allow for continued improvement.
applications (BV109b) (Max)							
KPI 13 (NI 157c) Processing of planning applications: Other applications (BV109c) (Max)	87.37%	85.85%	78.38%	87.15%	78.41%	82.00%	<b>Q1 2012/13 Numerator:</b> 276 <b>Denominator:</b> 352. Have not achieved target. As part of work towards Ocella / IDOX transfer work on changes in processes and clearing of backlog have been
	<b>②</b>	<b>②</b>		<b>②</b>		02.0070	ongoing. This reduction in backlog of applications has depressed results. This should now allow for continued improvement.

### **Division** Street Services

PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
KPI 14 (NI 192) Percentage of household waste sent for reuse, recycling and composting (CI 14) (LAA) (Max)	56.65%	54.76%	56.86%	50.76%	59.41%		Q1 2012/13 *ESTIMATED FIGURE* Numerator: 4177(tonnes recycled during Q1) and Denominator: 7030.5 (total domestic waste arisings Q1). This is an estimated value as not all data has been received for June. The high value is due to 2 factors; (1) Essex CC have changed the density used to calculate the weight of trade waste collected from the volume measure we give them. This has the effect of increasing the weight of Uttlesford's Trade Waste and hence reduces the Domestic Waste to Landfill figure calculated. This effect will continue through the year. (2) Introduction of the kerbside collection of Garden Waste has increased the tonnage of material sent for composting. This will boost the figures for the next 2 quarters only.
	<b>②</b>	_	<b>②</b>	<u> </u>	<b>②</b>	56.00%	
KPI 15 (CI 15) Number of return visits to collect bins that have been missed on the first visit (per 100,000 collections) (SS 4) (Min)	66	58	49	54	53	50	<b>Q1 2012/13 Numerator:</b> 416 (missed bins) <b>Denominator:</b> 787100 (collections) = 53. April and June on target quarter result pushed over target by poor result in May.

<sup>\*</sup> Cumulatively monitored # Quarterly targets for these indicators have been profiled

	PI Status
	This PI is more than 10% below target.
	This PI is between 0.01 and 10% below target.
<b>Ø</b>	This PI is on target.

## **2012/13 Quarter 1 Performance Indicators**

Report Author: Tülay Norton



### **Division** Assistant Chief Exec - Finance

PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
PI 01 (SI 34a) % of times budgetary information issued	N/A	100%	100%	100%	See latest		Q1 2012/13 As in previous year, this indicator is not measured
within 10 working days of month end	,				note   95%	for Q1 because the finance team is wholly occupied on producing the statutory accounts.	
PI 02 (CI 29 ) Average time to	12	10	13	12	12	12	<b>Q1 2012/13 Numerator:</b> 2,659 <b>Denominator:</b> 227 = 11.71 days. A continuing high standard of performance each month has exceeded this year's higher, but numerically lower, target. It is to
pay supplier invoices (SI 01c)						13	be hoped that June's particularly good level can be maintained. Note: The data used is based on a sample.
PI 03 % of sundry debt income overdue (debts over 90 days old	11%	2%	3%	1%	3%	8%	<b>Q1 2012/13</b> As at 2 July 2012, total outstanding sundry debt was £466,133 of which £12,092 was over 90 days old and not subject to a payment agreement.
not subject to a payment agreement) (Min)							
PI 04 (CI 30 ) % of Procurement	33%	44%	78%	89%	20%		Q1 2012/13 By end of Q1 two actions were due to be completed. Both had been done.
Strategy Action Plan actions completed by due date *						20%	completed. Both had been done.
PI 05 (CI 31) % of Asset Management Strategy Action	11%	33%	33%	33%	See latest	10%	Q1 2012/13 No actions due for completion in Q1.
Plan actions completed by due date *					note	1070	

Division Assistant Chief Exec - Legal											
PI Code & Short Name	Q1	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note				
PI 06 (SI 28) % of standard searches carried out in 10 working days (CG2) (Max)	99%	98%	99%	100%	99.8%	100%	Q1 2012/13 574 searches received this quarter - 573 returned within 10 working days.				
<b>Division</b> Corporate Services											
PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note				
PI 09 Annual reduction in business mileage by 5% (miles) (Min) *	88,493	166,393	246,118	314,011	68,939	68,750	Q1 2012/13 Mileage is only 0.27% off target this quarter which is a significant improvement on the same period last year. The Corporate Team will monitor the indicator and will work with				
	1.16						Service Managers to continue to reduce mileage.				
<b>Division</b> Housing and Environ											
PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note				
PI 14 (SI 21a) Homeless:	9	12	20	18	16		Q1 2012/13 Homeless activity has continued to be high this quarter again. Many were cases that presented without prior warning so no prevention work was possible. The number of cases where positive intervention by the Council has prevented homelessness for Q1 is 44 (33 cases prevented + 11 relieved = 44).				
Number of people presenting as homeless (Min)	<b>②</b>					12					
PI 15 (SI 23) Customer satisfaction with repairs service (Max)	98%	98%	99%	99%	94%		Q1 2012/13 Numerator: 1,321 Denominator: 1,401. Previous results had included 'in part' as a classification of satisfied levels. Housing Management team have revised reporting criteria to 'Were you satisfied with service provided - yes' only, therefore satisfaction levels have dropped marginally against targets. Project to be undertaken this year to review customer survey processes throughout Housing.				
	<b>②</b>	<b>②</b>	<b>②</b>	<b>Ø</b>	_	96%					

<b>Division</b> Housing and Environmental Services	
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PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
PI 16 (SI 54) Number of households living in temporary	6	8	13	11	18		Q1 2012/13 15 in UDC accommodation and 3 in B and B at the end of the quarter. The B and B cases will be moving on shortly.
accommodation (CI 19 & NI 156) (Min)						10	The increase in homelessness activity has meant that as one person moves on from TA someone else has moved in.
PI 17 (CI 37) Number of service users who are supported to	1,270	1,283	1,337	1,294	1,284		Q1 2012/13 A total of 416 people are in supported accommodation and 868 have Life Lines. For reasons of confidentiality, a supporting document is available on request.
establish and maintain independent living	<b>②</b>	<b>②</b>	<b>②</b>	<b>②</b>		1,350	
PI 19 Percentage of accidents that are investigated within 10 working days of the accident (Max)	100%	100%	100%	100%	100%	100%	Q1 2012/13 No RIDDOR reportable accidents this quarter.
	<b>②</b>	<b>②</b>				100 /0	

## **Division** Information Technology

PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
PI 20 (SI 97) % of IT help Desk	96.24%	96.64%	97.50%	92.64%	96.15%	96.50%	Q1 2012/13 1092 service desk requests, 1050 resolved within target. Shortfall due to staff changes and IDOX project taking
calls resolved within target (CI 08) (Max)	<b>②</b>				——————————————————————————————————————		priority.

### **Division** Performance and Communications

PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note	
PI 21 (SI 13) % of minutes from meetings made available to the public within 10 days (CG3) (Max)	100%	90%	86%	100%	94%	- 95%	- 95%	<b>Q1 2012/13 Numerator:</b> 32 <b>Denominator:</b> 34 = 94%. Officers' workload during this quarter included parish elections on 3 May; increased road closure applications connected with the Diamond Jubilee; annual Council and therefore changes to committees and
	<b>②</b>			<b>②</b>				

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PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
PI 22 (SI 12c) Museum users: Total visitors to the museum	3,301	4,273	3,610	3,237	4,873		Q1 2012/13 Visitor figures exceeded target mainly due to special Sparks Will Fly and Museum by Moonlight events on 19 May. Other activities in holidays and National Insect Week, and god
building and on-site events (Max) #					<b>©</b>	3,500	school visit numbers, also contributed. Wet weather may have encouraged more visits to indoor venues.
DI 22 (CI E1) Number of distant	72,426	75,325	70,044	91,013	93,688		Q1 2012/13 Website exceeded target value by 47.54%.
PI 23 (SI 51) Number of visits to the Council website (Max)	<b>&gt;</b>	<b>&gt;</b>	<b>&gt;</b>		<b>&gt;</b>	63,500	

## **Division** Planning and Building Control

PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
PI 24 (SI 104) Planning appeals	28.6%	56.3%	31.3%	31.3%	22.2%		<b>Q1 2012/13 Numerator:</b> 2 <b>Denominator:</b> 9 = 22.2%. Have achieved target, one of allowed appeals member overturn of recommendation.
allowed (Min) (BV204) (CI 22)		<u> </u>	30.070	recommendation.			
PI 30 (SI 39) % planning applications validated within 3 days (DS4) (Max)	41%	58%	57%	46%	33%	90%	<b>Q1 2012/13</b> The system does not allow for the two double bank holiday weekends and a single bank holiday during this quarter which has significantly impacted on the figure. IDOX has still yet
							to be implemented. However, the lead up to the proposed previous date has meant that applications are now being validated more speedily and there should be an improvement at the end of the next quarter.

#### **Division** Street Services

garden waste from kerbside collections sent for composting  New PI for 2012/13  PI 36 Income from dry  New PI for 2012/13  PI waste from kerbside anticipated. Expect similar level of demand through next 2 quarters.  Q1 2012/13 ESTIMATE as partly based on tonnages delivered	PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note
PL 36 Income from dry  New PL for 2012/13  New PL for 2012/13  F69000 00 Q1 2012/13 ESTIMATE as partly based on tonnages delivered	PI 35 Number of tonnes of garden waste from kerbside collections sent for composting	New PI for 2012/13				306.7	170	anticipated. Expect similar level of demand through next 2
	PI 36 Income from dry recyclables	New PI for 2012/13				I		

#### **Division** Human Resources

PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note	
PI 37 (a) Percentage of U Perform Appraisals completed -					48%	l li	21 2012/13 Numerator: 151 (completed stage 1 and 2); Denominator: 315 (Staff for the quarter). HR Admin to date	
Stage 1 and 2 (as at 30th June 2012)  New PI for 201		r 2012/13			100%	have received 151 completed U-Performs (hardcopy and electronic).		

### **Division** Community Partnerships

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PI Code & Short Name	Q1 2011/12	Q2 2011/12	Q3 2011/12	Q4 2011/12	Q1 2012/13	Current Target	Latest Note	
PI 38 Percentage of written customer complaints against	New PI for 2012/13			0.019%		<b>Q1 2012/13</b> Total of centre users for April, May and June 231,782 against 45 complaints.		
leisure centre usage	New PI for 2012/13				0.02570	231,702 against 43 complaints.		

<sup>\*</sup> Cumulatively monitored

<sup>#</sup> Quarterly targets for these indicators have been profiled

	PI Status
	This PI is more than 10% below target.
	This PI is between 0.01 and 10% below target.
<b>②</b>	This PI is on target.